$\left(2\right)$

NAVAL POSTGRADUATE SCHOOL Monterey, California

AD-A257 333



S DTIC NOV 2 3 1992

THESIS

A COST ESTIMATION STUDY OF TH-57 UPGRADE PROPOSALS

by

David W. Norman

September 1992

Thesis Advisor:

Michael G. Sovereign

Approved for public release; distribution is unlimited.

92-29930

Unclassified SECURITY CLASSIFICATION OF THIS PAGE

RE	PORT DOCUM	MENTATION PAGE Form Approve OMB No. 0704									
1a. REPORT SECURITY CLASSIFICATION UNCLASSIFIED		1b. RESTRICTIVE	MARKINGS								
2a. SECURITY CLASSIFICATION AUTHORITY			AVAILABILITY OF R		unlimited						
2b. DECLASSIFICATION/DOWNGRADING SCHE	DULE	Approved for public release; distribution is unlimited									
4. PERFORMING ORGANIZATION REPORT NUM	BER(S)	5. MONITORING C	PROPRIETATION REI	ORT NUMB	ER(S)						
6a. NAME OF PERFORMING ORGANIZATION	6b. OFFICE SYMBOL	7a. NAME OF MO	NITORING ORGANI	ZATION							
Naval Postgraduate School	OR										
6c. ADDRESS (City, State, and ZIP Code) 7b. ADDRESS (City, State, and ZIP Code)											
Monterey, CA 93943-5000											
8a. NAME OF FUNDING/SPONSORING ORGANIZATION	8b. OFFICE SYMBOL	9. PROCUREMEN	T INSTRUMENT IDE	NTIFICATIO	N NUMBER						
8c. ADDRESS (City, State, and ZIP Code)	L	10. SOURCE OF F	UNDING NUMBERS								
		PROGRAM ELEMENT NO.		task No.	WORK UNIT ACCESSION NO.						
11. TITLE (including Security Classification) A Cost Estimation Study of TH-57 Upgrad 12 PERSONAL AUTHOR(S) David W. Norman	e Proposals		<u> </u>								
13 TYPE OF REPORT 13b. TIME (Master's thesis FROM	COVERED	14. DATE OF REP 1992, SEPTEM	PORT (Year, Month, I	Day) 15. Pc	ige Count 72						
16. SUPPLEMENTAL NOTATION The views expressed in this thesis are tho Department of Defense or the U.S. Govern		<u> </u>		or position	of the						
17. COSATI CODES FIELD GROUP SUB-GROUP	18. SUBJECT TERMS TH-57, Helicopter,				block number)						
	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,								
19. ABSTRACT (Continue on reverse if necessar	y and identify by block	(number)		······································							
19. ABSTRACT (Continue on reverse if necessary and identify by block number) This thesis uses cost estimation techniques and computer models to analyze complex issues associated with upgrading the Navy's helicopter trainer, the TH-57, which is approaching its service life limit. A decision regarding a TH-57 upgrade is needed to support the current training syllabus. The analysis revealed that without a comprehensive long range plan, the Training Command with ultimately face a no-win situation; that is, reducing either its pilot training rate or syllabus flight hours. A pilot training rate reduction will create a shortfall of fleet pilots and a flight hour reduction may adversely impact flight training quality. The problems identified in the Chief of Naval Air Training's Tentative Operational Requirement were addressed. Several aircraft configurations were evaluated and four recommendations were made to ensure an effective upgrade.											
20 DISTRIBUTION/AVAILABILTIY OF ABSTRACT WITH UNCLASSIFIED/UNLIMITED SAME AS		Unclassified	URITY CLASSIFICA		TIOT OVER A						
22a. NAME OF RESPONSIBLE INDIVIDUAL		225. TELEPHONE (408)646-2428	E (include Area Cod	OR/Sm	FICE SYMBOL						

Approved for public release; distribution is unlimited.

A COST ESTIMATION STUDY OF TH-57 UPGRADE PROPOSALS

by

David W. Norman
Lieutenant, United States Navy
B.A., San Francisco State University, 1984

Submitted in partial fulfillment of the requirements for the degree of

MASTER OF SCIENCE IN OPERATIONS RESEARCH

from the

NAVAL POSTGRADUATE SCHOOL September 1992

Author:	Dand U. Norman
	David W. Norman
Approved by:	Muhael O American
•	Michael G. Sovereign, Advisor
·	Frank C. Peter
	Cdr Frank Petho, Second Reader
	V. Esary for
	Peter Purdue, Chairman
	Department of Operations Research

ABSTRACT

This thesis uses cost estimation techniques and computer models to analyze complex issues associated with upgrading the Navy's helicopter trainer, the TH-57, which is approaching its service life limit. A decision regarding a TH-57 upgrade is needed to support the current training syllabus. The analysis revealed that without a comprehensive long range plan, the Training Command will ultimately face a no-win situation; that is, reducing either its pilot training rate or syllabus flight hours. A pilot training rate reduction will create a shortfall of fleet pilots and a flight hour reduction may adversely impact flight training quality. The problems identified in the Chief of Naval Air Training's Tentative Operational Requirement were addressed. Several aircraft configurations were evaluated and four recommendations were made to ensure an effective upgrade.

DITC QUALITY INSPECTED

Acce	ion For	
DTIC Unani	CRA&I N TAB L Touriced Cation	
By Distrib	ution/	
Α	vailability Codes	
Dist	Avail and/or Special	
A-1		

THESIS DISCLAIMER

The reader is cautioned that computer programs developed in this research may not have been exercised for all cases of interest. While every effort has been made, within the time available, to ensure that the programs are free of computational errors, they cannot be considered validated. Any application of these programs without additional verification is at the risk of the user.

TABLE OF CONTENTS

I.	IN	TRODU	JCTI	ON .	•		•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	1
	A.	BACI	KGRO	סמט	•		•			•	•		•		•	•		•	•	•	•	1
	В.	SER	/ICE	LIF	Ε		•	•	•	•	•	•	•	•			•		•	•	•	2
	c.	PROF	BLEMS	з.			•	•	•	•	•	•								•		4
		1.	Driv	vetra	ain	To	rqı	ıe	Li	im.	Lta	ati	Lor	າສ	•	•	•		•		•	5
		2.	Cras	shwo:	rth	y S	eat	s	•	•	•	•	•	•	•	•			•	•	•	7
		3.	Avio	onic	3 C.	han	ges	3	•	•	•	•	•	•	•	•	•	•	•	•	•	7
II.	NE	ed si	ratei	MENT			•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	9
	A.	JUST	rific	CATI	NC		•	•	•	•			•			٠	•		•	•	•	9
	В.	DEVE	EI.OPÎ	MENT	•	• •	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	11
III	. MI	ETHOI	OOLO	3Y .			•	•	•	•	•		•	•		•	•	•	•	•	•	1.3
	A.	DISC	cuss:	ION (OF :	DAT	'A	•			•		•				•		•	•	•	13
		1.	Air	craf	t R	ela	.tec	i I	at	a	•	•	•		•				•	•	•	13
		2.	Cost	t Est	tim	ati	on	Da	ıta	ı		•				•		•	•	•	•	14
	В.	FORT	ran	MOD	EL		•	•	•	•	•		•		•		•	•	•	•		15
		1.	Mode	el Do	eve	lop	mer	nt	•		•	•		•	•	•		•	•	•	•	15
		2.	Assı	ımpt:	ion	s.	٠	•		•	•	•	•		•	•			•		•	16
			a.	Tra	cki:	ng	Ind	liv	rid	lua	al	Ai	iri	Ērā	ıme	8	•			•		16
			b.	Att:	rit	ion	٠.	•	•		•	•		•		•	•		.•		•	16
			c.	Rew	ork	Тi	me											_				16

			d.	Air	raf	t	Rec	<u>ju</u> i	.re	eme	ent	:8	•	•	•	•	•	•	•	٠	•	17
			e.	Flig	ght	Ti	me	•		•	•	•	•			•			•			17
			f.	PTR		•	•	•	•	•	•		•		•	•		•	•	•		18
		3.	Outr	put		•	•		•	•	•	•	•			•	•		•	•		18
	c.	cosi	ES7	CAMIT	CION	٠.	•	•	•	•	•	•	•					•	•		•	21
		1.	Cras	shwor	cthy	S	eat	នេ				•	•			•			•			21
		2.	Over	rtor	Insa	١,	•	•	•	•	•	•				•		•	•	•	•	22
		3.	Avio	onics	₃.		•	•	•	•	•		•		•	•	•	•		•	•	22
	D.	OPTI	MIZA	TION	MO	DE	I.	•		•	•		•	٠			•	•	•			22
		1.	Mode	el De	evel	go.	m€ı	nt		•	•	•			•	•	•	•	•	•	•	22
		2.	Cons	strai	lnts		•	•			•	•	•	•	•	•		•		•	•	23
		3.	Outp	put		•	•	•		o	•	•	•		•	•	•	•		•	•	23
IV.	AN	ALYSI	s of	RES	SULT	'S	•		•	•	•	•	•					•			•	24
	A.	FLEE	et co	OMPOS	SITI	ON	M	DDE	EL	•	•	•	•			•	•	•		•	•	24
	в.	COST	r esi	CAMI'	CION	ī	•	•			•	•	•					•			•	25
	c.	OPTI	MIZA	TION	MO	DE	L		•	•	•		,	•	•			•		•	•	27
v.	CON	CLUSI	enoi			•	•	•	•	•	•	•	•			•			•		•	29
	A.	FLEE	T CO	OMPOS	SITI	ON	•	•					•								•	29
	в.	COSI	r est	CIMA	rion	A	ND	OF	TI	IM	Z	\T]	101	1				•	•	•		29
		1.	The	Cost	of	S	afe	ety	,	•							•	•				31
		2.	Feas	sibil	lity		•	•				•					•			•	•	31
		з.	Reco	ommer	ndat	io	ns						•			•	•	•	•		•	32
VDD.	ENDT	χ <u>γ</u>	20.1	נס <i>י</i> ס ז	ייים ג	'' אר	עידי															21

APPENDIX B.	FORTRAN MODE	L	٠	• •	•	•	•	•	•	•	•	•	35
APPENDIX C.	OPTIMIZATION	MODEL .	•			•	•	•	•	•	•	•	39
APPENDIX D.	OPTIMIZATION	OUTPUT	•	•		•	•	•	•	•	•	•	42
LIST OF REF	ERENCES		•	• •		•	•	•	•	•	•	•	60
INITIAL DIS	TRIBUTION LIST			•		•			•	•		•	61

LIST OF TABLES

Table	I.	COMPONENT	DAT	A .	•	٠	•	٠	•	٠	•	•	•	•	٠	•	٠	•	15
Table	II.	BENEFITS	PER	COM	PO1	VEN	T	•								•			27

LIST OF FIGURES

Figure	1	Overtorques	•	•	•	•	•	•	•	•	•	•	•	•	6
Figure	2	Aircraft Attrition	•	•	•	•	•	•	•		•	•	•	•	12
Figure	3	Four Month Rework Time	•		•	•	•	•	•		•	•	•	•	19
Figure	4	Six Month Rework Time	•	•		•					•			•	20

I. INTRODUCTION

A. BACKGROUND

The Navy's primary helicopter flight trainer is the TH-57. The trainer has been in use in different configurations since 1968. It is a derivative of a commercial version produced by Bell Helicopter Textron (BHT) and is designated the Jet Ranger Model 206B. The trainers current models, the TH-57B and the TH-57C, were delivered to the Navy in 1981. The TH-57B is the more basic of the two models and is used primarily for teaching student pilots the basics of helicopter flight, which include hovering, turns, takeoffs and landings, and autorotations.

The TH-57C is the more sophisticated model and is used for the majority of undergraduate training, including all instrument flights. This model, which was delivered first, has accumulated more flight time than the TH-57B and is approaching the Navy's self imposed 10,000 hour service life limit much sooner than the TH-57B.

An aircraft service life limit is the maximum number of flight hours an airframe is allowed to accumulate. Service life limits are established by NAVAIRINST 13130.1a. The TH-57C is nearing its service life limit and without it, the Navy's undergraduate helicopter training could not continue in

its present form. This posses a serious problem that must be solved before there is an adverse impact on the helicopter pilot training rate (PTR). The PTR is the total number of student helicopter pilots that complete training in a fiscal year. The PTR, which is expected to remain stable in the foreseeable future, has been approximately 600 students. This includes Navy, Marine Corps, Coast Guard, and international students.

B. SERVICE LIFE

Today's training fleet consists of 49 TH-57B's and 89 TH-57C's. Assuming no losses due to mishaps, the TH-57B fleet will remain at its current level until the middle of 2000. A year later, the TH-57B fleet will have over half of its airframes at the 10,000 hour limit. In 2002, 90 percent of the TH-57B's will have reached that limit. The TH-57C's will start to reach the end of their service life by the end of 1996. In 1998, over half of the TH-57C fleet will have reached their service life limit, and in 2000, only ten percent will be in service.

The 10,000 hour service life limit does not account for any aircraft losses due to mishaps. The current projected mishap rate is one aircraft loss a year. This projection uses attrition planning rates of 0.6% of the aircraft inventory per year as established by OP-05.

It should be noted that approximately ten aircraft are being transferred to Davis Mothan AFB because the current fleet size is larger than what is required to maintain the current PTR. The reason for this transfer is to reduce fleet operating costs. The transfers will have little effect on the overall rate at which the fleet reaches its service life limit, provided they are eventually returned to the inventory.

The 10,000 hour service life limit can be extended, if a Service Life Assessment Program (SLAP) has been conducted to verify that the airframe and components will last longer than 10,000 hours. The Naval Air Warfare Center (NAWC) Aircraft Division in Warminster Pennsylvania, formerly Naval Air Development Center (NADC), has submitted a proposal to conduct the SLAP. The SLAP will analyze the TH-57's current use to determine its impacts on the airframe and structural components of the aircraft. The analysis will be accomplished primarily by using stress tests. The SLAP's analyses include, but are not limited to, the airframe, flight controls, fuel system, and rotors. The results of the SLAP will determine if changes in the airframe or components are necessary to extend the service life of the aircraft.

If the SLAP indicates a service life beyond 10,000 hours is allowable, then the TH-57's future configuration will have to be determined. There are three possible outcomes. If the SLAP reveals that no modifications are necessary, the aircraft can continue to operate in its current configuration.

However, if the SLAP shows that modifications are necessary to extend the aircraft's service life, then analyses will be needed to ensure that the extra life can be gained at a cost less than the third option, which is purchasing new aircraft. Budget constraints will eliminate this option.

C. PROBLEMS

The TH-57 is a reliable, safe aircraft, but it does have significant problems that should be addressed before a decision is reached on the final configuration. In August 1990, the Chief of Naval Air Training identified eight problems in the Tentative Operational Requirement (TOR). These problems are (a) drivetrain limitations, (b) the lack of crashworthy seats, (c) the problems associated with two different aircraft configurations and their costs, (d) a restrictive maximum gross weight limitation, (e) a requirement for a Global Positioning Navigation System (GPS), (f) the lack of Night Vision Goggle compatibility, (g) the current aircraft does not meet electromagnetic interference (EMI) standards, and (h) a desire for a glass cockpit display to replace near obsolete equipment.

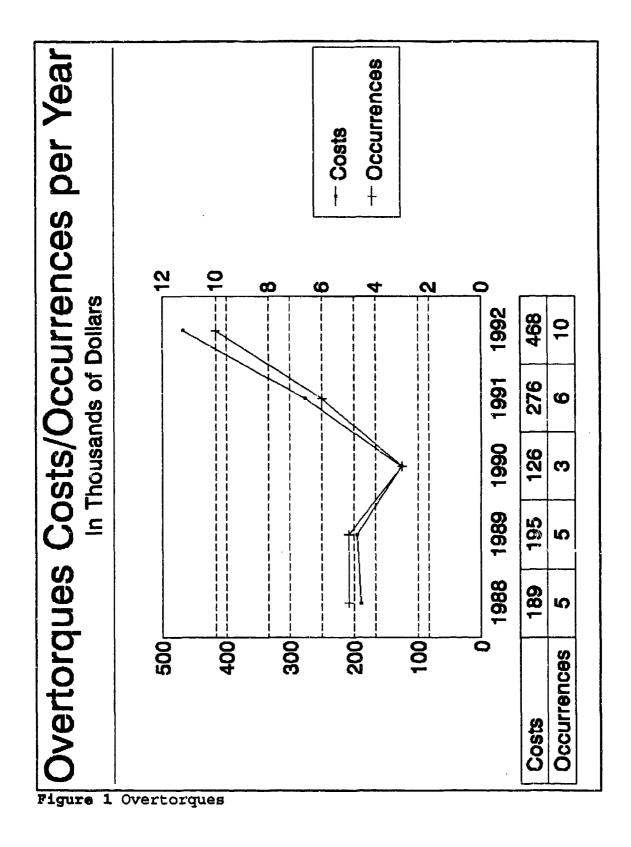
This thesis addresses these eight requirements in three broad categories. The current drivetrain limitations will be discussed first, followed by the desire for crashworthy seats, and lastly the avionics requirements. The discussion of the

avionics will encompass the Global Positioning System, Night Vision Goggle compatibility, and the glass cockpit.

Due to excessive cost, two of the eight TOR requirements will not be analyzed: EMI compliance and the single aircraft configuration. EMI compliance will not be discussed because, ensuring compliance to military EMI standards for commercial components would be prohibitively expensive for civilian vendors. Modifying the fleet to a single aircraft configuration will not be addressed, because such a modification would require all aircraft to be Instrument Flight Rules (IFR) rated. It would cost an additional five million dollars to modify the TH-57B to IFR rated aircraft.

1. Drivetrain Torque Limitations

The current drivetrain is torque limited, which along with the operating environment and mission, makes the TH-57 prone to overtorques. An overtorque arises when an excessive amount of power is applied to the aircraft's transmission. This usually occurs during the landing phase where an excessive rate of descent must be overcome to prevent a hard landing. An overtorque condition, however, can occur in any phase of flight. Figure 1 shows how the resulting maintenance and parts costs have steadily increased since 1988, The exception to this trend is 1990. In 1988, the cost due to overtorques was \$180,000, and so far, the costs incurred in fiscal year 1992 are approximately \$500,000.



2. Crashworthy Seats

A study of TH-57 mishaps shows that there have been numerous mishaps in which the aircraft survived a hard landing, but the aircrew suffered back injuries. Aircrew seats have been implicated in many of these injuries. (NADC Interim Report, p. 1, 1991) The seats in the TH-57 are not crashworthy, nor do they provide anthropometric adjustment features which would allow for the comfortable accommodation of various body configurations in the cockpit. Installing crash attenuating seats should reduce the number and severity of spinal injuries suffered in TH-57 mishaps.

Navy aircraft which have crash attenuating seats have demonstrated a need for an Inflatable Body And Head Restraint System (IBAHRS). This system was designed to reduce the unique injuries inherent with crash attenuating seats. These injuries are mainly impaling injuries in which the pilot is thrown forward and impaled on the cyclic when the seat strokes down during a mishap. Since this is a relatively new system and no data is currently available, it will not be included in this discussion.

3. Avionics Changes

The TH-57C's avionics package is scheduled to change by 1999 when the a Global Positioning System (GPS) is installed. This navigation system will be used throughout the Naval aviation community, including the Training Command. If the SLAP indicates that a service life extension can be achieved, analyses will have to be conducted. This analysis must determine if the current avionics package will suffice, or if changes are needed to prevent the obsolescence of the avionics package.

Unless the current instrumentation becomes obsolete, the most significant benefit of the avionics upgrade will be its training impact. Having the same instrumentation in the TH-57 and the proposed Naval Primary Aircraft Training System (NPATS) obviates the need for students to relearn different avionics packages. While this contributes to better flight skills, the upgrade may also reduce the instrument flight training syllabus. The value of an avionics upgrade will be based on the cost of the upgrade and the decision maker's estimate of the worth associated with like instrumentation in all training aircraft.

II. NEED STATEMENT

A. JUSTIFICATION

One major problem during the initiation of a new acquisition program is convincing the warfare sponsor to fund the program. The TH-57 and the fixed-wing trainer, the T-34, present a unique situation because they are commercial aircraft maintained by commercial contractors to commercial (Federal Aviation Administration) standards. This has led some to believe that the Navy's 10,000 hour service life limit should not be applied to the TH-57. Bell Helicopters Textron (BHT) does not recognize a service life limit on their civilian version, the Jet Ranger Model 206B. The 3,797 Jet Rangers produced by BHT have more than 24 million hours on them, and one airframe has more than 29 thousand hours on it. On this basis alone, a waiver of the service life limit might be considered reasonable.

The Training Command, however, puts different types of stresses on its airframes which are generally considered more severe than the stresses imposed on civilian aircraft. At this point, it is important to distinguish between component and airframe. Stress to an airframe is partly caused, or at least is affected, by its components. The big difference between the military and civilian flight environments is the

number of high stress maneuvers routinely performed in the Training Command. These maneuvers affect the airframe and through it, the aircrafts' components. These maneuvers include; autorotations, running landings, and cut guns.

The debate on the demands imposed by different flight environments may continue, but as it does, flight time will accumulate on the TH-57 fleet. This may adversely impact the PTR. Assuming the service life limit will not be waived, a schedule must be made to accommodate any possible rework that results from the SLAP study. The airframes will start to reach the end of their service life limit in 1996. Since NAWC's proposed SLAP will take five years to complete, a rework plan must be formulated that prevents a negative impact on the PTR due to a lack of aircraft.

Figure 2 shows that a severe lack of TH-57C airframes starts at the end of 1997. The proposed SLAP will not be completed at the end of 1997, even if it is started in 1993. Less then half of the TH-57C airframes will be available by

¹ An autorotation is a maneuver in which the engine power is reduced to idle to simulate a loss of the engine, and a landing without the benefit of the engine is conducted. If executed correctly, the resulting landing is no more stressful on the aircraft than a normal powered landing. A running landing is a maneuver in which a landing is conducted by sliding the aircraft along the ground to a stop. A cut gun is a maneuver in which while in a hover, engine power is reduced to idle and the aircraft is allowed to settle on the ground. Like the autorotation, if executed correctly, this is no more stressful than a normal landing. However if it is not executed properly, the resulting impact with the ground can be quite severe.

the end of 1998. This situation increases the odds of failing to attain the PTR. The failure will become apparent in the instrument training portion of the syllabus, because these training flights can not be flown in the TH-57B.

B. DEVELOPMENT

A Fortran program was written to estimate the aircraft availability per month starting in January 1992, and continuing for the next eleven years. Availability estimates highlight the consequences of postponing a decision on whether or not to start the SLAP or instead, obtain a waiver of the service life limit.

Cost estimation techniques were used to derive a cost benefit estimate for several possible components from different companies that would satisfy the TOR's requirement. These estimates and components' physical weights were used in an optimization model to determine how to best configure an updated TH-57B and TH-57C.

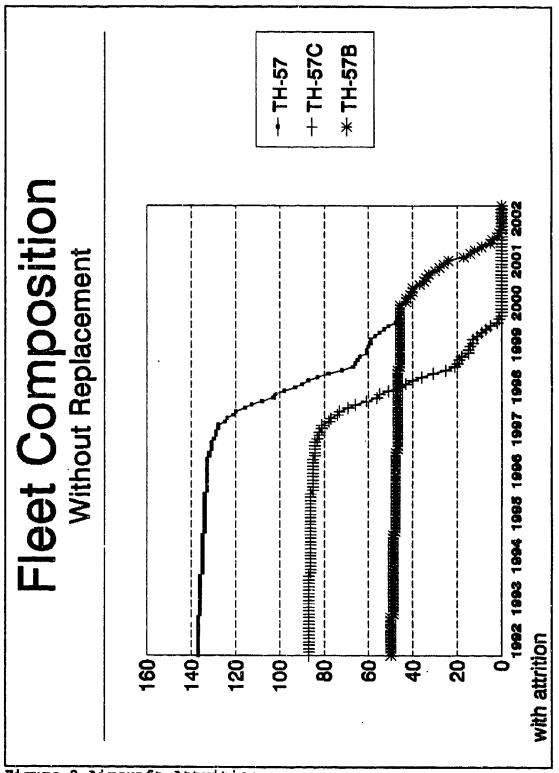


Figure 2 Aircraft Attrition

III. METHODOLOGY

Two data sets were collected to demonstrate the use of three analytical techniques: (a) a Fortran model that generates fleet compositions under various parameters, (b) cost estimation techniques that estimate the benefit of a component change for various time periods, and (c) an optimization model that selects the optimal mix of aircraft components given the cost benefit and weight of each component. The two data sets will be described in the next section, followed by discussions of the three analytical techniques.

A. DISCUSSION OF DATA

1. Aircraft Related Data

The first data set was used in the Fortran model. This data is mainly aircraft related. The number of aircraft used in the model was the number of aircraft currently in the Training Command fleet. The flight hours for each aircraft are as of 17 December 1991, and were obtained from NAWC. The 10,000 hour service life limit is a constant. Monthly flight averages per aircraft model were also obtained from NAWC. Rework time was varied from one to six months. Each of these

variables can be easily changed in the model to test alternative hypotheses.

2. Cost Estimation Data

The second data set was used for the cost estimation and optimization techniques. This data was obtained primarily from various commercial vendors and Navy sources. No attempt was made to verify the accuracy of the cost and weight data obtained from each vendor. There was insufficient information available to give the vendors an accurate estimation about how many components would be required, and what changes to the airframe would be needed to incorporate the changes, if any.

If the vendors were asked to provide accurate estimates, they would consider those estimates proprietary, and withhold the information. Therefore, vendors were asked to provide the data as best estimates. The data obtained from the Navy for this set was taken from the TOR and is not meant to represent the Navy's final requirement for the TH-57.

Table I shows the cost and weight data for various components. No vendor's names or component names will be used to describe these components to overcome proprietary concerns. Additional "dummy" data will be used in the optimization model to demonstrate selected features of the model. "Dummy" data is hypothetical data which is used to provide additional components with various attributes in the optimization model.

This allows the model to simulate additional components which have not yet been identified by the Navy or other vendors.

Table I. COMPONENT DATA

Component	Name	Cost	Weight
Seats	Seat1	\$ 30,000	22 1bs
Drivetrain	DT1	\$ 89,000	14 lbs
	DT2	\$ 250,000	100 lbs
Avionics	AV1	\$ 100,000	70 lbs
	AV2	\$ 180,000	113 lbs
	AV3	\$ 250,000	60 lbs

B. FORTRAN MODEL

1. Model Development

The Fortran model was developed to predict how many TH-57B's and TH-57C's will be in service during any month. The model incorporates and allows for the variation of (a) PTR, (b) total aircraft in the Training Command fleet, (c) attrition rate, (d) rework time, (e) baseline flight time of all aircraft, and (f) monthly flight time. The particularly interesting parameter is "rework time" because it has the greatest effect on the size of the fleet. Appendix A contains the Fortran code of this model.

2. Assumptions

Six assumptions were made to formulate the Fortran model. A discussion of each assumption and its justification follows.

a. Tracking Individual Airframes

Tracking individual airframes was not attempted. It is irrelevant when a particular airframe reaches its service life limit, only that it is reached. The time a particular airframe reaches its service life limit may change drastically due to unforseen maintenance or arbitrarily low utilization for many months. This is not a problem however, because other airframes will make up the temporary difference, and in time, a low use aircraft will become a high use aircraft.

b. Attrition

Attrition is accounted for in the model by striking one airframe per year using OP-05's planning factor of 0.6% of inventory annually. Attrition occurs at the first of each year to produce the worst possible scenario, and alternates between the TH-57B and TH-57C fleets.

c. Rework Time

Rework time was held constant throughout the entire fleet. Rework time is the period of time an aircraft is unusable to the Training Command. It is the period between reaching its service life limit, and its return and acceptance by the Training Command. Inherent in this assumption is that

the rework facility can accept an aircraft within the month of its reaching its service life limit. Rework time was varied from one to six months in the model.

d. Aircraft Requirements

The number of aircraft required is equal to the Primary Aircraft Authorized (PAA), plus the number authorized in excess of the PAA. The number authorized in excess of the PAA is equal to 1.3 percent of the PAA. The number of aircraft required equals 118 plus two, for a total of 120. The PAA is calculated by multiplying the PTR by the syllabus length in hours and by the overhead rate of 1.2678, and dividing that total by the aircraft utilization rate.

PAA = (PTR x Syl.length x overhead) / util.rate

The overhead rate is the total number of flight hours put on the aircraft during a student's training, divided by the total number of flight hours in the flight syllabus. This accounts for student training, reflights for a student who is having difficulties, instructor training, maintenance flights, and VIP flights. This rate is currently 1.2678 and is provided by OPNAV. The aircraft utilization rate is 720 hours per year, also provided by OPNAV.

e. Flight Time

Monthly flight time will remain constant at 52 hours per month per aircraft. This level assumes a stable

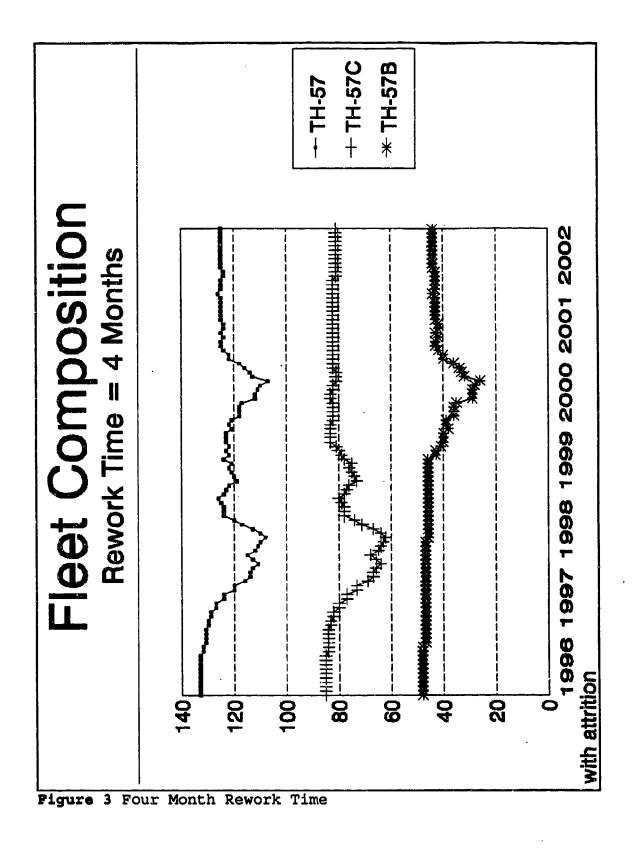
PTR. Storing aircraft at Davis Mothan AFB will not significantly affect this level, since the transferred aircraft currently total less than eight percent of the fleet. The corresponding increase in the monthly flight time per aircraft is only four hours.

f. PTR

The PTR was held constant through the entire 11 year period. PTR data is only available over a five year projection. Historically, it has not varied greatly from current levels. Holding the PTR constant may not seem to be a good assumption due to the downsizing of the Navy, but the downsizing will occur mainly in the decommissioning of many support ships and in the number of aircraft carriers in operation. There are very few helicopters on board carriers and the support ships marked for decommissioning will be older ships that do not have helicopter support facilities. Also, with the current Navy pilot retention rate of only 35 percent, the PTR must stay high too ensure enough pilots remain in the fleet to meet mission requirements.

3. Output

The model's output is a monthly breakdown of total aircraft available, by model type, using December 1991 baseline data. Figure 3 shows the monthly fleet composition of TH-57Bs and TH-57Cs for a four month rework time. Figure 4 shows the monthly fleet composition for a six month rework.



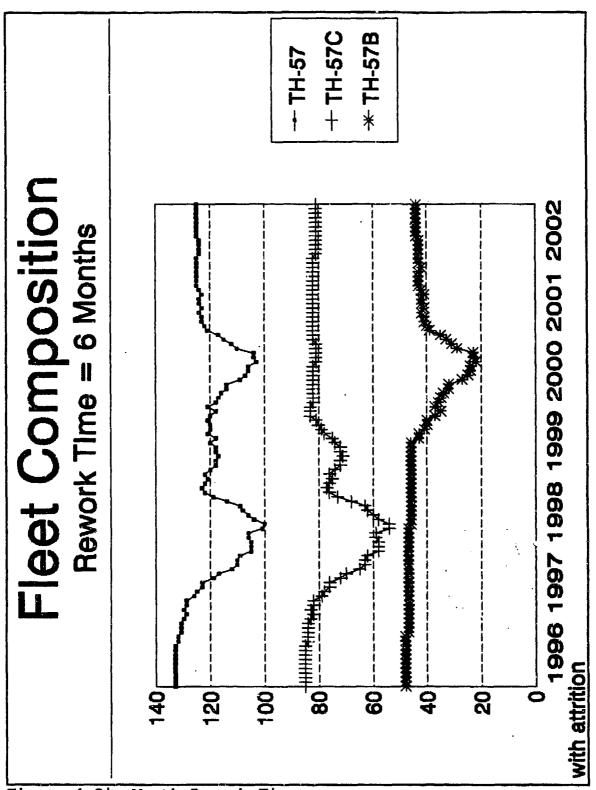


Figure 4 Six Month Rework Time

The output incorporates the current attrition rate, but does not account for any aircraft removed from the fleet for any other reason.

C. COST ESTIMATION

Cost estimation techniques were used to determine the cost benefit of using a particular vendor's component. Since all component data was proprietary, all cost data used were provided by the vendor. These estimates do not include learning curves, installation, or large purchase discounts. Standard present value calculations for five, ten, and 15 years were used with an interest rate of 10 percent.

1. Crashworthy Seats

In the case of crashworthy seats, benefits were calculated by averaging costs to the Navy from 1981 to the present. This includes (a) estimated medical costs attributable to an aircraft mishap, (b) the loss of an instructor or student from the Training Command, and (c) the loss to the Navy of flight pay to the aircrew during time spent temporarily in a nonflight status.²

² This does not include the one aircrewman who was cited in the NADC Interim Report of 1991 as waiting eight months for back surgery. Complete cost data for this aircrewman's injuries were not available in time for inclusion into this thesis.

2. Overtorques

The maintenance and parts costs associated with overtorques for 1992 were used to develop the benefit per year for drivetrain improvements. This benefit was divided by the total number of aircraft in the fleet to derive a per aircraft benefit for each year.

3. Avionics

For the avionics benefit, a sensitivity analysis was used to determine the minimum allowable benefit needed to economicallyjustify a change in the avionics. The Training Command must determine whether this benefit can be attained by the elimination of instrument training flights from the syllabus, the elimination of ground school time, or simulator training instruction.

D. OPTIMIZATION MODEL

1. Model Development

The commercial computer program GAMS was used to build an integer optimization program. The model used the results obtained from preceding cost estimation techniques, and data provided by vendors of the potential component changes. The model selected a mix of components that maximized the value of the benefits from the component changes minus the components costs.

2. Constraints

The model's only constraint was the weights of the components. The potential changes made to this aircraft cannot increase its weight above which it cannot conduct its mission. This constraint was set by the Chief of Naval Air Training in the TOR.

3. Output

Appendix C contains the optimization model's output. The aircraft's configuration and cost will be discussed in the following chapter.

IV. ANALYSIS OF RESULTS

A. FLEET COMPOSITION MODEL

The model was run while varying rework times from one to six months. The results showed that until the rework time was four months or greater, there was no impact on the PTR due to the reduction of aircraft below the 120 required to maintain the PTR. Assuming a rework time of four months, the fleet will lose at most 16 percent of its inventory in the second half of 1998, and this deficiency will extend through the first half of 1999. This shortfall can be compensated by flying an aircraft average of 63 hours a month. However, the major problem will be losing up to 30 percent of the TH-57C fleet which will be in rework in this time period. This loss cannot be made up by the TH-57B.

A "bottleneck" will occur in the instrument training phase for one year. The TH-57B fleet will lose a maximum of 44 percent during the 12 month period starting in the second half of 2001. This loss will not affect the PTR as much as the loss of the TH-57C, because during the same time, the TH-57C fleet will have at most, one aircraft in rework during any month. Any flight conducted in a TH-57B can be done by the TH-57C.

As the time required for rework reaches six months, the losses for the TH-57 fleet approach 22 percent in the second half of 1998, through the first half of 1999. The TH-57C fleet will lose up to 34 percent in the same time period. The TH-57B fleet will lose between ten and 46 percent of its aircraft during the 24 months starting in the second half of 2000 and extending through the first half of 2002.

B. COST ESTIMATION

The costs of overtorques occurring in fiscal year 1992 were used to calculate the benefits associated with a drivetrain upgrade. The fiscal year was not complete at the time of this analysis. However, with only two months remaining in the year, and given that past data does not suggest an increase in the number of overtorques over what has already occurred, the data was used as a baseline.

The benefit was calculated by taking the costs of the overtorques for 1992, and dividing it by the total number of aircraft in the TH-57 fleet. This equates to \$3,391 per aircraft per year if all overtorques were eliminated. Since this is not likely even in the best of the drivetrain upgrades, a reduction of this value is applied for each drivetrain component. The reduction can vary for every possible component change. These values will have to be stated for each component by the vendor. Estimated values

will be used in this report because this vendor supplied data is unavailable.

Using the standard present value calculation of

$$PV = 1/(1 + .1)^n$$

where n equals the number of years being calculated, and summing the years from one to n, the five, ten, and 15 year present value numbers are 3.791, 6.145, and 7.606, respectively. Multiplying these present values by their associated cost benefits of each component, gives the maximum cost for each component that will allow a break-even point. For the avionics cost benefit, each component's cost was used as a starting point and the present value equation was solved algebraically to obtain the cost benefit required to achieve a break even point.

The Navy's cost per flight hour for the TH-57 is approximately \$240. If the Training Command can justify a reduction of a two hour flight in the instrument training phase, this equates to a total fleet-wide reduction of 1150 hours, assuming a PTR of 575. This yields a savings of 8.3 hours per aircraft, which corresponds to a savings of \$2,000 per aircraft per year, or \$276,000 for the fleet. This savings is well below the break even point for a positive cost benefit of an avionics upgrade, even at the 15 year period.

Table II shows the present value calculations for five, ten, and 15 years for each component. The total cost benefit per aircraft per year is \$16,560. The corresponding fleetwide benefit is \$2,285,280. This includes the actual benefits of improving the aircraft's seats and drivetrain, plus the derived benefit of the avionics upgrade. The cost for these components is \$219,000 per aircraft. The fleet-wide cost is \$30,222,000.

Table II. BENEFITS PER COMPONENT

Comp	Benefit	% of Benefit	5 year PV	10 year PV	15 year PV
Seat1	\$21	1.00	80	129	160
DT1	\$3391	.50	6428	10419	12896
DT2	\$3391	. 75	9641	15628	19344
AV1	\$23666	1.00	89716	145425	180000
AV2	\$13148	1.00	49842	80791	100000
AV3	\$32869	1.00	124606	201979	250000

C. OPTIMIZATION MODEL

The GAMS optimization model used the present value calculations from the previous section and the weights of the proposed components to determine the optimal mix of components to install on the TH-57. Assuming the benefits of the

crashworthy seats and the avionics upgrade can be justified by the Training Command, the optimization model showed that the upgrades can be installed within the weight constraints. Choosing the crashworthy seat (Seat1), the drivetrain component (DT1), and the avionics upgrade (AV1) would require expending \$76,104 per aircraft for a total cost of \$94,216,752 over fifteen years. This equates to \$6,281,117 per year for fifteen years.

V. CONCLUSIONS

A. FLEET COMPOSITION

Figure 2 shows the rate of loss of the TH-57 fleet without any rework plan. Figure 4 shows the fleet composition with a rework time of six months. The Fortran model demonstrated that without comprehensive, long range planning, the Training Command will not be able to meet its PTR in the near future. This will adversely impact fleet squadrons a few years after the PTR shortfall due to a lack of replacement pilots. Although the problem will cease to exist if the service life limit is waived, the likelihood of this occurring is remote, and ignoring the service life limit is potentially catastrophic. Comprehensive planning must be undertaken to ensure that any rework plan selected does not negatively impact the Training Command's PTR.

B. COST ESTIMATION AND OPTIMIZATION

This thesis estimated the cost effectiveness of the proposed TH-57 upgrades. Besides a proposed change's cost effectiveness, its nonmonetary aspects and how they can influence a cost benefit decision must also be considered. These aspects are subjective, but nonetheless, have operationally significant impacts. Safety is one such aspect. Ultimately, safety's effect on the TH-57's final configuration

will be determined by the utility ascribed to it by the decision maker.

Of the components with known benefits; that is, the drivetrain upgrade and the crashworthy seat, the differences between the costs and benefits is smallest for the seat. A drivetrain upgrade provides the largest monetary benefit, while the avionics upgrade is the most expensive component to change. To achieve a meaningful cost effective benefit for the avionics components, a significant modification to the training syllabus will be required. Even if the NPATS avionics system was installed on the TH-57, the upgrade may not be able to justify the required syllabus change. That change would not be trivial.

The syllabus change required by the avionics upgrade would reduce instrument flight time. Flight time associated with the syllabus' instrument training stage not only enables students to familiarize themselves with the avionics, it also gives them time to master the instrument flight maneuvers. The Training Command will have to determine if reducing flight hours from the instrument stage of the syllabus can be justified. The trade-off facing decision makers is clear. It is a trade-off between reducing flight hours or failing to attain the projected . R. Is the reduction of instrument flight time associated with the avionics upgrade worth maintaining the PTR with the shortfall of TH-57C's during their rework period?

1. The Cost of Safety

This thesis has focused on the financial aspect of making changes to the existing aircraft's configuration. However, safety considerations must also be addressed. much does safety cost, and how much is it worth? crashworthy seat may not be a cost effective upgrade, but is cost effectiveness the only criterion for the installation of safety equipment? That the Navy's Training Commands are extremely safe flying environments is the principle reason that medical costs associated with mishaps are low. However, it would cost the Navy approximately \$4,140,000 to replace the current aircraft seats with crash attenuating seats. Although four million dollars is a substantial expenditure, a few mishaps with aircrewmen suffering permanent disabilities could conceivably cost more. This factor must be included in the cost benefit analysis before a final decision on the seats can be made.

2. Feasibility

The cost estimation and optimization analyses showed that unless there is a major financial advantage to making an avionics change, or that the costs of such an upgrade are drastically reduced, a financial benefit will not be realized by making the change. The financial benefits of an avionics upgrade can be obtained only by reducing syllabus flight hours or aircraft simulator and ground school training.

At a savings of \$2,000 per aircraft, per year, per two hour syllabus flight reduced, at least 6.5 flights will have to be deleted from the current training program for the least costly avionics upgrade to be cost effective. For the most expensive avionics upgrade, 16.5 flights will have to be deleted from the syllabus. This equates to cutting 13 and 33 syllabus flight hours, respectively. As previously discussed, the Training Command will have to make this a trade-off between cutting flight hours and making PTR.

3. Recommendations

The TOR gives an estimate of \$294,000,000 for procurement and five years of system operation. The final total for the three upgrades discussed in this thesis was \$25,222,000 for upgrading the fleet of TH-57's. The proposed SLAP's cost is \$19,362,000. This allows over \$230,000,000 for rework costs, new simulators, and the necessary student training equipment. Assuming the TOR's figures actually indicate budgeted funding for a TH-57 Service Life Extension Program (SLEP), the TOR's goals could be easily met, provided that no unanticipated requirements are discovered during the SLAP.

Based on the cost estimation, optimization, and numerical analysis, four recommendations are offered.

• Install Seatl, DT1, and AV1.

- Install the crashworthy seat. Base its installation on safety, not cost effectiveness.
- Do not install the full avionics upgrade on the TH-57B. Only the GPS needs to be installed. An additional five million dollars will be needed to upgrade the TH-57B with a full avionics package.
- Start comprehensively planning for upgrading the TH-57. This should be initiated as soon as possible to prevent a negative impact on the helicopter PTR.

APPENDIX A. AIRCRAFT DATA

HOURS REMAINING

TH-57B

4158.7 3885.3 3788.5 4559.4 4249.3 3875.5 4306.0 3728.4 4479.5 3975.2 4425.8 4451.8 4224.1 3716.5 3835.9 4310.8 4235.7 4561.2 4068.1 4084.9 4093.5 3916.2 3684.1 3380.4 3881.5 4546.3 4065.4 3838.7 4124.3 3926.5 3908.3 3720.0 2928.4 2591.3 3553.9 3976.7 3894.4 3215.9 3824.8 3662.2 3932.3 3677.5 3789.7 3643.9 3552.1 3462.3 3166.6 3592.4 3909.2 3692.6

TH-57C

3782.4 5654.3 5980.7 5.87.4 5580.1 6374.0 6470.3 5780.5 6142.2 5554.2 5599.4 5872.6 6663.7 5869.3 5919.3 5662.5 5829.2 5833.4 6290.8 6317.6 6406.5 5594.5 6086.0 5579.5 6270.6 4787.5 4901.2 5612.2 5620.4 5736.1 6105.6 6171.0 4978.2 6919.7 5706.1 6045.8 6270.0 6028.1 5676.9 5686.9 5784.1 6235.2 5461.8 5935.6 5923.7 6051.3 5666.3 5343.5 5563.9 5828.9 5867.8 5860.8 6044.6 5421.0 6168.5 6587.5 5238.7 6065.7 5606.7 6149.6 5650.5 5326.8 6048.6 5525.4 5585.6 6067.4 6171.3 5731.7 6027.2 5852.7 5770.4 5913.5 6084.7 6371.5 4904.7 4689.3 4863.8 5013.1 4959.5 4935.6 5197.3 5021.1 4176.9 5372.5 4689.3 4823.1 5096.5 4741.0

APPENDIX B. FORTRAN MODEL

- * THE FOLLOWING FORTRAN PROGRAM COMPUTES TOTAL AIRCRAFT
 * AVAILABLE IN THE TRAINING COMMAND'S FLEET. IT WILL COMPUTE
- * THESE TOTALS FOR THE TH-57B, TH-57C, AND BOTH AIRCRAFT MODELS
- * COMBINED.

PROGRAM FLEET COMPOSITION
INTEGER A, B, C, D, G, I, J, K, L, M, N, O, P, Q, R, S, INTEGER T, V, Z, MFT, CT(168), TH(138), ML(138)
INTEGER TA(138,168)
REAL F, HOURS

* N AND I ARE COUNTERS, WHILE MFT IS THE MONTHLY FLIGHT HOUR * AVERAGE, AND R EQUALS THE REWORK TIME IN MONTHS.

RAGE, AND K EQUADS THE REMORK TIME IN MOI

N=0

I=0

MFT=60

R=6

- * THIS MAKES THE TH ARRAY, WHICH IS THE ARRAY THAT CONTAINS
- * THE TOTAL HOURS ACCUMULATED ON EACH AIRCRAFT.

DO 10 C=1, 138 TH(C)=0

10 CONTINUE

- * MAKING THE ML ARRAY, WHICH IS THE ARRAY THAT WILL CONTAIN
- * THE MONTHS OF FLYING LEFT ON EACH AIRFRAME GIVEN THE MFT.

DO 20 A=1, 138 ML(A) = 0

20 CONTINUE

- * MAKING THE TA ARRAY, WHICH IS THE ARRAY WHO'S CELL'S WILL BE
- * INITIALLY BE FILLED WITH 1'S.

DO 30 A=1, 138 DO 40 B=1, 168

```
TA(A,B)=1
40
      CONTINUE
30
    CONTINUE
******************
* THIS OPENS AND READS THE APPROPRIATE FILES TO BRING IN THE
* AIRCRAFT FLIGHT HOURS FOR THE TH-57B, TH-57C, AND BOTH
* COMBINED. THIS ALSO CREATES THE OUTPUT FILES
    OPEN (UNIT=8, FILE='/CHARLIE DATA', STATUS='OLD')
    OPEN (UNIT=11, FILE='/CHAROUT DATA', STATUS='NEW')
    OPEN (UNIT=8, FILE='/BRAVO DATA', STATUS='OLD')
    OPEN (UNIT=11, FILE='/BRAVOOUT DATA', STATUS='NEW')
    OPEN (UNIT=8, FILE='/BOTH DATA', STATUS='OLD')
    OPEN (UNIT=11, FILE='/BOTHOUT DATA', STATUS='NEW')
   READ (8, *, END=9) HOURS
5
        N=N+1
        I=I+1
        TH(I)=HOURS
    GO TO 5
    CONTINUE
9
*************
* THIS FILLS THE ML ARRAY WITH THE MONTHS OF FLIGHT TIME
* REMAINING ON EACH AIRFRAME
    DO 50 K=1, 138
      L=TH(K)
      ML(K) = INT((10000 - L)/MFT)
50
    CONTINUE
**********
* THIS LOADS THE TA ARRAY WITH A O WHEN AN AIRCRAFT HAS HIT
ITS' SERVICE LIFE LIMIT AND FOR AS LONG AS IT IS IN REWORK.
    DO 60 0=1, 138
      M=ML(0)
      DO 70 P=M, M+R
         TA(O,P)=0
70
      CONTINUE
60
    CONTINUE
***************
```

- * THIS RUNS THE COUNTER WHICH SUMS EACH COLUMN OF THE TA
- * ARRAY, WHICH REPRESENTS HOW MANY AIRFRAMES ARE IN A FLYING
- * STATUS.

DO 80 T= 1, 168 COUNTER(T) = 0 DO 90 S= 1, 138

COUNTER(T) = COUNTER(T) + TA(S,T)

90 CONTINUE

80 CONTINUE

- * THIS SETS THE PARAMETERS FOR THE INDIVIDUAL MODELS
- * FOR TH-57B AND TOTAL FLEET CALCULATIONS, REMOVE THE STAR
- * FROM THE BEGINNING OF THE NEXT LINE.
- * F=.0
- * FOR TH-57C CALCULATIONS, REMOVE THE STAR FROM THE BEGINNING
- * OF THE NEXT LINE.
- * F=.5

G=0

Q = 138 - N

WRITE (11,*) 'R=',R WRITE (11,*) ''

Z=1991

- * THIS SENDS THE OUTPUT TO THE OUTPUT FILE.
 - DO 100 V=1, 156, 12 Z=Z+1
- * FOR THE TH-57 DATA, REMOVE THE STAR FROM THE BEGINNING OF THE * NEXT LINE.
- * F*F+1
- * G=F
- * FOR THE TH-57B AND TH-57C DATA, REMOVE THE STAR FROM THE
- * BEGINNING OF THE NEXT LINE .
- * F=F+.5
- * G=INT(F)

D=G+Q

```
WRITE (11,*) 'FOR THE YEAR OF',Z

WRITE (11,*) '

WRITE (11,*) CT(V)-D, CT(V+1)-D, CT(V+2)-D, CT(V+3)-D,

+ CT(V+4)-D, CT(V+5)-D

WRITE (11,*) CT(V+6)-D, CT(V+7)-D, CT(V+8)-D, CT(V+9)-

+ D, + CT(V+10)-D, CT(V+11)-D

WRITE (11,*) ''

WRITE (11,*) ''

100 CONTINUE
```

END STOP

APPENDIX C. OPTIMIZATION MODEL

```
*This is the beginning of the TH-57 optimization model. The
*seats are listed as pairs, everything else is a single item.
        I all possible changes /seat1,dt1,dt2,av1,av2,av3/
SETS
        J classification of changes
                                 /seats,drivetrain,glasscp/
PARAMETERS WEIGHT(I) weight in pounds
    /seat1
            22
            14
     dt1
     dt2
            37
     av1
            70
     av2
           113
            60/:
     av3
PARAMETERS COST(I) cost in dollars
    /seat1 30000
     dt1
            89000
     dt2
           130000
           100000
     av1
     av2
           180000
           250000/;
     av3
PARAMETERS BENEFIT5(I) the PV benefit of 5 years of chosing
                         change I
    /seat1
            14953
             6428
     dt1
     dt2
             6428
            49842
     av1
     av2
            89716
           124606/;
     av3
                          the PV benefit of 10 years of
PARAMETERS BENEFIT10(I)
                           chosing change I
    /seat1
            24237
     dt1
            10419
     dt2
            10419
            80791
     av1
     av2
           145425
           201979/;
     av3
```

```
PARAMETERS BENEFIT15(I) the PV benefit of 15 years of
                          chosing change I
    /seat1 30000
     dt1
            12896
     dt2
            12896
     av1
           100000
     av2
           180000
     av3
           250000/:
PARAMETERS REQ(I,J) equals 1 if poss. change I is in type of
                      change J
    /(seat1).seats
                                          1
     (dt1,dt2).drivetrain
                                          1
     (av1,av2,av3).glasscp
                                          1/;
SCALARS W max allowable weight that can be added to the
            aircraft /218/
            max amount that can be spent on the aircraft
            /500000/;
VARIABLES
     X(I)
               1 if component I is chosen
               cost per aircraft given PV of 5 years
     \mathbf{z}
     K
               cost per aircraft given PV of 10 years
               cost per aircraft given PV of 15 years
     Н
BINARY VARIABLE X;
OPTION OPTCR = 0
EQUATIONS
     BENYS5
                 total benefit in dollars for 5 years
     BENYS10
                 total benefit in dollars for 10 years
     BENYS15
                 total benefit in dollars for 15 years
                 observing weight limitations
     POUNDS
     SELECT
                 observing logical limitations;
     SELECT(J)..
                   SUM(I $REQ(I,J) ,X(I))
                                                     =E=1;
     POUNDS..
                    SUM(I, WEIGHT(I) *X(I))
                                                     =L= W;
     BENYS5..
                    SUM(I, BENEFIT5(I)*X(I) - COST(I)*X(I))
                    =E=Z;
                    SUM(I, BENEFIT10(I)*X(I) - COST(I)*X(I))
     BENYS10..
                    =E=K;
     BENYS15..
                    SUM(I, BENEFIT15(I)*X(I) - COST(I)*X(I))
```

=E= H:

MODEL OPT /ALL/; SOLVE OPT USING MIP MAXIMIZING Z; SOLVE OPT USING MIP MAXIMIZING K; SOLVE OPT USING MIP MAXIMIZING H;

DISPLAY POUNDS.L, Z.L, K.L, H.L;

APPENDIX D. OPTIMIZATION OUTPUT

Compilation

```
*This is the beginning of the TH-57 optimization model.
     The seats are
    *listed as pairs, everything else is a single item.
 2
 3
 4
    SETS
                all possible changes
                /seat1,dt1,dt2,av1,av2,av3/
 5
            J
                classification of changes
                /seats, drivetrain, glasscp/
 б
 7
    PARAMETERS
                 WEIGHT(I) weight in pounds
 8
 9
        /seat1
                 22
         dt1
                 14
10
         dt2
                 37
11
12
         av1
                 70
13
         av2
                113
14
         av3
                 60/;
15
    PARAMETERS
                 COST(I)
                           cost in dollars
16
17
        /seat1
                 30000
18
19
         dt1
                 89000
         dt2
                130000
20
21
         av1
                100000
22
                180000
         av2
23
                250000/;
         av3
24
25
                               the PV benefit of 5 years of
26
    PARAMETERS
                 BENEFITS (I)
                               chosing change I
27
         /seatl
28
                 14953
29
         dt1
                  6428
         dt2
30
                  6428
                 49842
31
         av1
32
         av2
                 89716
33
                124606/;
          av3
34
                BENEFIT10(I)
                                the PV benefit of 10 years of
35
    PARAMETERS
                                chosing change I
36
37
                 24237
         /seat1
38
         dt1
                 10419
```

```
39
         dt2
                10419
40
         av1
                80791
41
         av2
               145425
42
         av3
               201979/;
43
  PARAMETERS BENEFIT15(I)
                              the PV benefit of 15 years of
                               chosing change I
45
46
        /seat1
               30000
47
         dt1
                12896
48
         dt2
                12896
49
         av1
               100000
50
         av2
               180000
51
         av3
               250000/;
52
53
54
   PARAMETERS REQ(I,J) equals 1 if poss. change I is in
                          type of change J
55
56
        /(seat1).seats
                                              1
57
         (dt1,dt2).drivetrain
                                              1
58
         (av1, av2, av3).glasscp
                                              1/;
59
    SCALARS W max allowable weight that can be added to
60
                the aircraft /218/
61
            C max amount that can be spent on the aircraft
                /500000/;
62
63
   VARIABLES
64
         X(I)
65
                   1 if component I is chosen
66
                   cost per aircraft given PV of 5 years
         Z
67
         K
                   cost per aircraft given PV of 10 years
68
         H
                   cost per aircraft given PV of 15 years
69
70
   BINARY VARIABLE X;
71
72
   OPTION OPTCR = 0
73
74
   EQUATIONS
75
76
                     total benefit in dollars for 5 years
         BENYS5
77
         BENYS10
                     total benefit in dollars for 10 years
78
                     total benefit in dollars for 15 years
         BENYS15
79
                     observing weight limitations
         POUNDS
80
         SELECT
                     observing logical limitations;
81
82
         SELECT(J)..
                        SUM(I \$REQ(I,J),X(I))
                                                      =E=1;
83
         POUNDS..
                        SUM(I, WEIGHT(I) *X(I))
                                                      =L=W;
84
         BENYS5..
                        SUM(I, BENEFIT5(I) *X(I) -
                        COST(I) *X(I))
                                        =E= Z:
```

```
85
         BENYS10.. SUM(I, BENEFIT10(I)*X(I) -
                       COST(I)*X(I)) = E= K;
                       SUM(I, BENEFIT15(I) *X(I) -
 86
        BENYS15..
                       COST(I)*X(I)) = E = H;
 87
 88 MODEL OPT /ALL/; SOLVE OPT USING MIP MAXIMIZING Z;
 89
                    SOLVE OPT USING MIP MAXIMIZING K;
                    SOLVE OPT USING MIP MAXIMIZING H;
 90
 91
 92 DISPLAY POUNDS.L, Z.L, K.L, H.L;
SYMBOL TYPE
                 REFERENCES
          PARAM DECLARED
BENEFIT10
                               35 DEFINED
                                                37
REF
        85
BENEFIT15
          PARAM DECLARED
                               44 DEFINED
                                                46
        86
REF
          PARAM DECLARED 26 DEFINED
BENEFIT5
                                               28
        84
REF
           EQU
                 DECLARED
                                  77 DEFINED
                                                    85
BENYS10
IMPL-ASN
            88
                              90
                      89
                                     REF
                                              88
BENYS15
           EQU
                  DECLARED
                                  78
                                      DEFINED
                                                    86
IMPL - ASN
            88
                      89
                              90
                                     REF
                                               88
BENYS5
          EQU
               DECLARED
                                  76
                                     DEFINED
                                                    84
IMPL-ASN
           88
                      89
                              90
                                               88
                                     REF
                              61 DEFINED
         PARAM DECLARED
                                               61
COST
          PARAM DECLARED
                              16 DEFINED
                                               18
       84
REF
                      85
                              86
                              68 IMPL-ASN
H
           VAR
                 DECLARED
                                               88
        90
89
                     REF
                              86
                                     90
                                               92
                               4 DEFINED
                 DECLARED
           SET
REF
                             26
                                       35
                      16
                                               44
54
        6.5
                    2*82
                             2*83 4*84
                                               4*85
4*86
                  CONTROL
                              82
                                      83
                                               84
85
        86
J
           SET
                  DECLARED
                              5 DEFINED
REF
        54
                      82
                          CONTROL
                                      82
K
                             67 IMPL-ASN
           VAR
                 DECLARED
                                              88
89
        90
                     REF
                              85 89
                                              92
```

OPT IMPL-ASN	MODEI 88	L DECLARED		88 DEF	INED	88
	•	89	90	REF	88	
89	90					•
POUNDS	EQU	DECLARED	· ·	79 DEF	INED	83
IMPL-ASN	. 88	. 89	90	REF	88	
92						
REQ	PARAM	DECLARED	54	DEFINE	56	
REF	82		•		~1.755	00
SELECT IMPL-ASN	EQU 88	DECLARED		80 DEF	INED	82
IMPH-ASN		89	90	REF	88	
W	PARAM	DECLARED	. 60	DEFINE	D 60	
REF	83		-	DEETHE		
WEIGHT REF	PARAM 83	DECLARED	7	DEFINE	9	
X	VAR	DECLARED	65	IMPL-ASN	88	
89	90					
		REF	70	8	2 83	3
2*84	2*85	2*86				
z	VAR	DECLARED	66	IMPL-ASN	88	
89	90					
		REF	84	88	92	

SETS

I all possible changes
J classification of changes

PARAMETERS

the PV benefit of 10 years of chosing change I BENEFIT10 the PV benefit of 15 years of chosing change I BENEFIT15 the PV benefit of 5 years of chosing change I max amount that can be spent on the aircraft BENEFIT5 C in dollars COST equals 1 if poss. change I is in type of change J REQ max allowable weight that can be added to the aircraft WEIGHT in pounds Symbol Listing

VARIABLES

H cost per aircraft given PV of 15 years K cost per aircraft given PV of 10 years

```
Х
            1 if component I is chosen
            cost per aircraft given PV of 5 years
EQUATIONS
            total benefit in dollars for 10 years
BENYS10
           total benefit in dollars for 15 years
BENYS15
            total benefit in dollars for 5 years
BENYS5
            observing weight limitations
POUNDS
SELECT
            observing logical limitations
MODELS
OPT
COMPILATION TIME
                               0.390 SECONDS
                                                      VERID
MW2-00-037
Equation Listing SOLVE OPT USING MIP FROM LINE 88
               =E= total benefit in dollars for 5 years
---- BENYS5
BENYS5.. - 15047*X(SEAT1) - 82572*X(DT1) - 123572*X(DT2) -
50158*X(AV1)
      -90284*X(AV2) - 125394*X(AV3) - Z = E = 0 : (LHS = 0)
--- BENYS10
                =E= total benefit in dollars for 10 years
BENYS10.. - 5763*X(SEAT1) - 78581*X(DT1) - 119581*X(DT2) -
             19209*X(AV1) - 34575*X(AV2) - 48021*X(AV3) - K
            =E=0; (LHS = 0)
---- BENYS15
                =E= total benefit in dollars for 15 years
```

---- POUNDS =L= observing weight limitations

(LHS = 0)

BENYS15.. - 76104*X(DT1) - 117104*X(DT2) - H = E = 0;

```
POUNDS.. 22*X(SEAT1) + 14*X(DT1) + 37*X(DT2) + 70*X(AV1) +
          113*X(AV2) + 60*X(AV3) = L = 218 ; (LHS = 0)
---- SELECT
               =E= observing logical limitations
SELECT(SEATS).. X(SEAT1) = E = 1; (LHS = 0 ***)
SELECT(DRIVETRAIN).. X(DT1) + X(DT2) = E = 1; (LHS = 0 ***)
SELECT(GLASSCP).. X(AV1) + X(AV2) + X(AV3) = E = 1;
                  (LHS = 0 ***)
Column Listing
                  SOLVE OPT USING MIP FROM LINE 88
                1 if component I is chosen
--- X
X(SEAT1)
                (.LO, .L, .UP = 0, 0, 1)
   -15047
                BENYS5
   -5763
                BENYS10
                POUNDS
       22
        1
                SELECT (SEATS)
X(DT1)
                (.LO, .L, .UP = 0, 0, 1)
   -82572
                BENYS5
   -78581
                BENYS10
   -76104
                BENYS15
                POUNDS
       14
                SELECT (DRIVETRAIN)
        1
X(DT2)
                (.LO, .L, .UP = 0, 0, 1)
  -123572
                BENYS5
  -119581
                BENYS10
  -117104
                BENYS15
       37
                POUNDS
                SELECT (DRIVETRAIN)
REMAINING 3 ENTRIES SKIPPED
```

cost per aircraft given PV of 5 years

---- Z

```
Z
               (.LO, .L, .UP = -INF, 0, +INF)
               BENYS5
       -1
             cost per aircraft given PV of 10 years
---- K
K
               (.LO, .L, .UP = -INF, 0, +INF)
       - 1
               BENYS10
               cost per aircraft given PV of 15 years
---- H
Н
               (.LO, .L, .UP = -INF, 0, +INF)
       -1
               BENYS15
Model Statistics SOLVE OPT USING MIP FROM LINE 88
MODEL STATISTICS
BLOCKS OF EQUATIONS
                       5 SINGLE EQUATIONS
BLOCKS OF VARIABLES
                        4
                              SINGLE VARIABLES
NON ZERO ELEMENTS
                       29
                              DISCRETE VARIABLES
GENERATION TIME
                            0.940 SECONDS
EXECUTION TIME
                               1.040 SECONDS
                                                    VERID
MW2-00-037
STEP SUMMARY:
                 0.490 STARTUP
                 0.390 COMPLLATION
                 1.040 EXECUTION
                 1.870 CLOSEDOWN
                 3.790 TOTAL SECONDS
Solution Report SOLVE OPT USING MIP FROM LINE 88
              SOLVE
                            SUMARY
            OPT
    MODEL
                               OBJECTIVE Z
```

**** SOLVER STATUS 1 NORMAL COMPLETION

**** MODEL STATUS 1 OPTIMAL

**** OBJECTIVE VALUE -147777.0000

TYPE

MIP

SOLVER ZOOM

DIRECTION MAXIMIZE

FROM LINE 88

RESOURCE USAGE, LIMIT	0.220	1000.000
ITERATION COUNT, LIMIT	7	1000

Z O M / X M P --- 386 Version 2.2 Nov 1990

Dr Roy E. Marsten and Dr Jaya Singhal, XMP Optimization Software Inc. Tucson, Arizona

Work space	allocated			0.01	Mb
	Iteration	ıs	Time		•
Initial LP		7	0.00		
Heuristic		0	0.00		•
Branch and	bound	0	0.00		
Final LP		0	0.00		

	LOWER	LEVEL	UPPER	MARGINAL
EQU BENYS5	•••	•	•	-1.000
EQU BENYS1		•	•	EPS
EQU BENYS1	5 .	•	•	eps
EQU POUNDS	-INF	106.000	218.000	•

BENYS5 BENYS10	total benefit in dollars for 5 years total benefit in dollars for 10 years
BENYS15 POUNDS	total benefit in dollars for 15 years observing weight limitations

---- EQU SELECT observing logical limitations

	LOWER	LEVEL	UPPER	MARGINAL
SEATS DRIVETRAIN	1.000	1.000		-1.505E+4 -8.257E+4
GLASSCP	1.000	1.000		-5.016E+4

---- VAR X 1 if component I is chosen

	LOWER	LEVEL	UPPER	MARGINAL
SEAT1	•	1.000	1.000	•
DT1	•	1.000	1.000	•

```
1.000 -4.100E+4
DT2
                   1.000
                             1.000
AV1
                             1.000 -4.013E+4
AV2
AV3
                             1.000 -7.524E+4
                                                  MARGINAL
                      LOWER
                               LEVEL UPPER
                      -INF -1.478E+5 +INF
---- VAR Z
---- VAR K
                      -INF -1.036E+5
                                          +INF
---- VAR H
                       -INF -7.610E+4
                                          +INF
  Z
             cost per aircraft given PV of 5 years
             cost per aircraft given PV of 10 years
 K
             cost per aircraft given PV of 15 years
 H
**** REPORT SUMMARY :
                                 NONOPT
                            0
                           O INFEASIBLE
                            0 UNBOUNDED
Equation Listing SOLVE OPT USING MIP FROM LINE 89
---- BENYS5 =E= total benefit in dollars for 5 years
BENYS5.. - 15047*X(SEAT1) - 82572*X(DT1) - 123572*X(DT2) -
           50158*X(AV1) - 90284*X(AV2) - 125394*X(AV3) - Z
           =E=0; (LHS = 0)
---- BENYS10 === total benefit in dollars for 10 years
BENYS10.. - 5763*X(SEAT1) - 78581*X(DT1) - 119581*X(DT2) -
            19209*X(AV1) - 34575*X(AV2) - 48021*X(AV3) - K
            =R=0; (LHS = 0)
---- BENYS15 =E= total benefit in dollars for 15 years
BENYS15.. - 76104*X(DT1) - 117104*X(DT2) - H = E = 0;
             (LHS = 0)
---- POUNDS
                =L= observing weight limitations
```

```
POUNDS.. 22*X(SEAT1) + 14*X(DT1) + 37*X(DT2) + 70*X(AV1) +
          113*X(AV2) + 60*X(AV3) = L = 218; (LHS = 106)
                =E= observing logical limitations
---- SELECT
SELECT(SEATS).. X(SEAT1) =E= 1; (LHS = 1)
SELECT (DRIVETRAIN) .. X(DT1) + X(DT2) = E = 1; (LHS = 1)
SELECT (GLASSCP) .. X(AV1) + X(AV2) + X(AV3) = E = 1; (LHS = 1)
                  SOLVE OPT USING MIP FROM LINE 89
Column Listing
                1 if component I is chosen
--- X
X(SEAT1)
                (.LO, .L, .UP = 0, 1, 1)
   -15047
                BENYS5
                BENYS10
    -5763
       22
                POUNDS
                SELECT (SEATS)
X(DT1)
                (.LO, .L, .UP = 0, 1, 1)
                BENYS5
   -82572
                BENYS10
   -78581
   -76104
                BENYS15
       14
                POUNDS
                SELECT (DRIVETRAIN)
        1
X(DT2)
                 (.LO, .L, .UP = 0, 0, 1)
  -123572
                BENYS5
                BENYS10
  -119581
  -117104
                BENYS15
       37
                POUNDS
                SELECT (DRIVETRAIN)
REMAINING 3 ENTRIES SKIPPED
```

---- Z

cost per aircraft given PV of 5 years

```
Z
                (.LO, .L, .UP = -INF, -147777, +INF)
       -1
                BENYS5
 ---- K cost per aircraft given PV of 10 years
K
                (.LO, .L, .UP = -INF, -103553, +INF)
                BENYS10
       -1
              cost per aircraft given PV of 15 years
 ---- H
Н
                 (.LO, .L, .UP = -INF, -76104, +INF)
                BENYS15
        -1
 Model Statistics SOLVE OPT USING MIP FROM LINE 89
MODEL STATISTICS
BLOCKS OF EQUATIONS 5 SINGLE EQUATIONS
BLOCKS OF VARIABLES 4 SINGLE VARIABLES
NON ZERO ELEMENTS 29 DISCRETE VARIABLES
                             1.100 SECONDS
 GENERATION TIME
 EXECUTION TIME
                           1.320 SECONDS VERID
MW2-00-037
 STEP SUMMARY:
                   0.760 STARTUP
                   0.000 COMPILATION
                   1.320 EXECUTION
                   2.250 CLOSEDOWN
                   4.330 TOTAL SECONDS
Solution Report SOLVE OPT USING MIP FROM LINE 89
                SOLVE SUMMARY
      MODEL
              OPT
                                  OBJECTIVE K
                                 DIRECTION MAXIMIZE
      TYPE
              MIP
      SOLVER ZOOM
                                 FROM LINE 89
 **** SOLVER STATUS
                      1 NORMAL COMPLETION
 **** MODEL STATUS
                        1 OPTIMAL
 **** OBJECTIVE VALUE
                              -103553.0000
```

RESOURCE USAGE, L	IMIT	0.270	1000.000
ITERATION COUNT,	LIMIT	7	1000

Z O O M / X M P --- 386 Version 2.2 Nov 1990

Dr Roy E. Marsten and Dr Jaya Singhal, XMP Optimization Software Inc. Tucson, Arizona

Work space al	.located		0	.01	Mb	
Initial LP Heuristic Branch and bo Final LP	Iterat:	ions 7 0 0	Time 0.05 0.00 0.00 0.00			
		LOWER	LEVEL		UPPER	MARGINAL
EQU BENYS	55 ·	•	•		•	EPS
EQU BENYS	510	•	•		•	-1.000
EQU BENYS	S15	•	•		•	EPS
EQU POUNI	os	- INF	106.00	0	218.000	•
BENYS5 BENYS10 BENYS15 POUNDS	total be	nefit in nefit in	dollars dollars	for	r 5 years r 10 years r 15 years	
EQU SELEC	CT o	bserving	loģical	lir	mitations	
	LOWER	LEVEL	UPPE	R	MARGINAL	
SEATS DRIVETRAIN GLASSCP	1.000 1.000 1.000	1.000 1.000 1.000	1.0	00 -	-5763.000 -7.858E+4 -1.921E+4	

UPPER

LEVEL

---- VAR X

LOWER

1 if component I is chosen

MARGINAL

```
1.000
                                 1.000
SEAT1
                     1.000
                                 1.000
DT1
                                 1.000 -4.100E+4
DT2
                     1.000
AV1
                                 1.000
                                 1.000 -1.537E+4
AV2
                                 1.000 -2.881E+4
AV3
                         LOWER
                                    LEVEL
                                               UPPER
                                                         MARGINAL
---- VAR Z
                         - INF
                                 -1.478E+5
                                                +INF
---- VAR K
                         - Inf
                                -1.036E+5
                                               +INF
---- VAR H
                         -INF -7.610E+4
                                                +INF
               cost per aircraft given PV of 5 years cost per aircraft given PV of 10 years
  Z
  K
               cost per aircraft given PV of 15 years
**** REPORT SUMMARY :
                                      NONOPT
                               0 INFEASIBLE
                                0 UNBOUNDED
Equation Listing SOLVE OPT USING MIP FROM LINE 90
---- BENYS5
                 =E= total benefit in dollars for 5 years
BENYS5.. - 15047*X(SEAT1) - 82572*X(DT1) - 123572*X(DT2) - 50158*X(AV1) - 90284*X(AV2) - 125394*X(AV3) - Z
             =E=0; (LHS = 0)
---- BENYS10
                  =E= total benefit in dollars for 10 years
BENYS10.. - 5763*X(SEAT1) - 78581*X(DT1) - 119581*X(DT2) -
              19209*X(AV1) - 34575*X(AV2) - 48021*X(AV3) - K
              =E=0; (LHS = 0)
---- BENYS15
                  =E= total benefit in dollars for 15 years
BENYS15.. - 76104*X(DT1) - 117104*X(DT2) - H \approx E = 0;
              (LHS = 0)
```

```
---- POUNDS -L= observing weight limitations
POUNDS..
          22*X(SEAT1) + 14*X(DT1) + 37*X(DT2) + 70*X(AV1) +
          113*X(AV2) + 60*X(AV3) = L = 218 ; (LHS = 106)
                 =E= observing logical limitations
---- SELECT
SELECT(SEATS).. X(SEAT1) = E = 1; (LHS = 1)
SELECT (DRIVETRAIN).. X(DT1) + X(DT2) = E = 1; (LHS = 1)
SELECT(GLASSCP).. X(AV1) + X(AV2) + X(AV3) = E = 1; (LHS = 1)
Column Listing
                    SOLVE OPT USING MIP FROM LINE 90
---- X
                1 if component I is chosen
X(SEAT1)
                (.LO, .L, .UP = 0, 1, 1)
   -15047
                BENYS5
    -5763
                BENYS10
       22
                POUNDS
        1
                SELECT (SEATS)
X(DT1)
                 (.LO, .L, .UP = 0, 1, 1)
                BENYS5
   -82572
   -78581
                BENYS10
   -76104
                BENYS15
       14
                POUNDS
                SELECT (DRIVETRAIN)
        1
X(DT2)
                (.LO, .L, .UP = 0, 0, 1)
  -123572
                BENYS5
  -119581
                BENYS10
                BENYS15
  -117104
       37
                POUNDS
                SELECT (DRIVETRAIN)
REMAINING 3 ENTRIES SKIPPED
```

55

---- Z

cost per aircraft given PV of 5 years

```
\mathbf{z}
               (.LO, .L, .UP = -INF, -147777, +INF)
       -1
               BENYS5
               cost per aircraft given PV of 10 years
---- K
K
               (.LO, .L, .UP = -INF, -103553, +INF)
       -1
               BENYS10
---- H
               cost per aircraft given PV of 15 years
Н
               (.LO, .L, .UP = -INF, -76104, +INF)
       -1
               BENYS15
Model Statistics SOLVE OPT USING MIP FROM LINE 90
MODEL STATISTICS
BLOCKS OF EQUATIONS
                         5
                              SINGLE EQUATIONS
BLCCKS OF VARIABLES
                        4
                               SINGLE VARIABLES
NON ZERO ELEMENTS
                       29
                              DISCRETE VARIABLES
GENERATION TIME
                            1.050 SECONDS
EXECUTION TIME
                              1.420 SECONDS
                                                     VERID
MW2-00-037
STEP SUMMARY:
                 0.720 STARTUP
                 0.000 COMPILATION
                 1.420 EXECUTION
                 2.150 CLOSEDOWN
                 4.290 TOTAL SECONDS
Solution Report SOLVE OPT USING MIP FROM LINE 90
              SOLVE
                          SUMMARY
    MODEL
            OPT
                                OBJECTIVE
                                          H
    TYPE
            MIP
                                DIRECTION MAXIMIZE
     SOLVER
            ZOOM
                                FROM LINE
                                         90
```

1 NORMAL COMPLETION

**** SOLVER STATUS

**** MODEL STATUS

1 OPTIMAL

**** OBJECTIVE VALUE

-76104.0000

RESOURCE USAGE, LIMIT ITERATION COUNT, LIMIT

0.270

1000.000

ZOOM/XMP

--- 386 Version 2.2 Nov 1990

Dr Roy E. Marsten and Dr Jaya Singhal, XMP Optimization Software Inc. Tucson, Arizona

Work space allocated		allocated		0.01	Mb
		Iterations	Time		

Initial LP 6 0.00
Heuristic 0 0.00
Branch and bound 0 0.00
Final LP 0 0.00

	LOWER	LEVEL	UPPER	MARGINAL
EQU BENYS5	•	•	•	EPS
EQU BENYS10	•	•	•	EPS
EQU BENYS15	•	•	•	-1.000
EOU POUNDS	- INF	106.000	218.000	•

BENYS5	total benefit in dollars for 5 years
BENYS10	total benefit in dollars for 10 years
BENYS15	total benefit in dollars for 15 years
POUNDS	observing weight limitations

---- EQU SELECT observing logical limitations

	LOWER	LEVEL	UPPER	MARGINAL
SEATS	1.000	1.000	1.000	EPS
DRIVETRAIN	1.000	1.000	1.000	-7.610E+4
GLASSCP	1.000	1.000	1.000	•

given PV of 15 years

---- VAR X 1 if component I is chosen

*****	* •	.r compon		CHORCH	
FOME	R LEVEI	UPP	ER MAR	GINAL	
SEAT1 .	1.00	00 1.	000		
DT1			000	•	
DT2	1.00			• • O TEL • 4	
	• • • •		000 -4.10		•
AV1	1.00			EPS	
AV2	• .			EPS	
AV3 .	•	1.	000	eps	
	I	LOWER	LEVEL	UPPER	MARGINAL
VAR Z		-INF -1	.478E+5	+INF	•
	•				
VAR K	*	-INF -1	.036E+5	+INF	•
VAR H		-INF -7	.610E+4	+INF	•
Z K H	cost per a	ircraft	given PV	of 5 years of 10 year of 15 year	·s
**** REPORT S	UMMARY :	OI	NONOPT NFEASIBLE UNBOUNDED	}	
Executi	o n				
observing wei	EQUATION E ght	POUNDS.L		æ	106.000
limitations V	ARIABLE Z.	L		= -147777	.000 cost
per aircraft		_			
given PV of 5 V per aircraft	years ARIABLE K.	L		- -103553	.000 cost
given PV of 1 V per aircraft	0 years ARIABLE H.	L		76104	.000 cost

0.280 SECONDS

EXECUTION TIME MW2-00-037 VERID

USER: Course OA 4201, Non-linear programming G910909-1746AX-MW2

Richard E. Rosenthal, NAVPGS

**** FILE SUMMARY

INPUT

C:\GAMS225\OPT.GMS

OUTPUT

C:\GAMS225\OPT.LST

STEP SUMMARY:

0.770 STARTUP

0.000 COMPILATION 0.280 EXECUTION 0.000 CLOSEDOWN

1.050 TOTAL SECONDS

LIST OF REFERENCES

Chief of Naval Air Training Tentative Operational Requirement FOR), Undergraduate Naval Helicopter Training System (UNHTS), 1990

Naval Air Development Interim Report, Code 6034, 1991

Naval Air Instruction (NAVAIRINST) 13130.1A

Naval Air Warfare Center TH-57B/C Navy Training Helicopter Service Life Assessment Program (SLAP) Proposal, 1991

INITIAL DISTRIBUTION LIST

		No.	Copies
1.	Defense Technical Information Center Cameron Station Alexandria, VA 22304-6145		2
2.	Library, Code 52 Naval Postgraduate School Monterey, CA 93943-5002		2
3.	Professor Michael G. Sovereign, Code OR/Sm Department of Operations Research Naval Postgraduate School Monterey, CA 93943-5000		1
4.	Commander Frank C. Petho, USN, Code OP/Pe Department of Operations Research Naval Postgraduate School Monterey, CA 93943-5000		1
5.	Commanding Officer, Code 102 Naval Air Warfare Center Aircraft Division Warminster Warminster, PA 18974-5000		1
6.	Commander Chief of Naval Air Training Naval Air Station Corpus Christi, TX 78419-5100		1
7.	Lieutenant David W. Norman 6 Kendell Ct. Pacifica, CA 94044		3